

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2013

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the transition period from        to

Commission File Number 0-27266

**Westell Technologies, Inc.**

(Exact name of registrant as specified in its charter)

**DELAWARE**

(State or other jurisdiction of  
incorporation or organization)

**750 North Commons Drive, Aurora, IL**  
(Address of principal executive offices)

**36-3154957**

(I.R.S. Employer  
Identification Number)

**60504**  
(Zip Code)

**Registrant's telephone number, including area code (630) 898-2500**

**Not applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check or mark whether the registrant (1) has filed all reports required to be filed by Sections 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

|                         |                          |                           |                                     |
|-------------------------|--------------------------|---------------------------|-------------------------------------|
| Large Accelerated Filer | <input type="checkbox"/> | Accelerated Filer         | <input checked="" type="checkbox"/> |
| Non-Accelerated Filer   | <input type="checkbox"/> | Smaller Reporting Company | <input type="checkbox"/>            |

Indicate by check mark whether the registrant is a shell company as defined in Rule 12b-2 of the Exchange Act. Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of October 16, 2013:

Class A Common Stock, \$0.01 Par Value – 45,225,252 shares

Class B Common Stock, \$0.01 Par Value – 13,937,151 shares

**WESTELL TECHNOLOGIES, INC. AND SUBSIDIARIES**  
**FORM 10-Q**  
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**Cautionary Statement Regarding Forward-Looking Information**

Certain statements contained herein that are not historical facts or that contain the words “believe,” “expect,” “intend,” “anticipate,” “estimate,” “may,” “will,” “plan,” “should,” or derivatives thereof and other words of similar meaning are forward-looking statements that involve risks and uncertainties. Actual results may differ materially from those expressed in or implied by such forward-looking statements. Factors that could cause actual results to differ materially include, but are not limited to, product demand and market acceptance risks, need for financing and capital, economic weakness in the United States (“U.S.”) economy and telecommunications market, the effect of international economic conditions and trade, legal, social and economic risks (such as import, licensing and trade restrictions), the impact of competitive products or technologies, competitive pricing pressures, customer product selection decisions, product cost increases, component supply shortages, new product development, excess and obsolete inventory, commercialization and technological delays or difficulties (including delays or difficulties in developing, producing, testing and selling new products and technologies), the ability to successfully consolidate and rationalize operations, the ability to successfully identify, acquire and integrate acquisitions, effects of the Company’s accounting policies, retention of key personnel and other risks more fully described in our Form 10-K for the fiscal year ended March 31, 2013, under Item 1A - Risk Factors. The Company undertakes no obligation to publicly update these forward-looking statements to reflect current events or circumstances after the date hereof or to reflect the occurrence of unanticipated events or otherwise.

**Trademarks**

The following terms used in this filing are our trademarks: AIDIRECTOR®, AIREMOTE®, AISWITCH®, APPLIED INNOVATION®, WESTELL BOXER®, CellPak®, D-SERV®, eSmartAccess™, Homecloud™, Kentrox®, Optima Management System®, OS Plant Systems®, WESTELL SHADE®, WESTELL TECHNOLOGIES™, VirtualEdge and Design® and Westell®. All other trademarks appearing in this filing are the property of their holders.

**WESTELL TECHNOLOGIES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands, except share and per share amounts)

|   | (unaudited)<br>September 30,<br>2013 | March 31,<br>2013 |
|---|--------------------------------------|-------------------|
| <b>Assets</b>   |                                      |                   |
| Current assets:   |                                      |                   |
| Cash and cash equivalents   | \$ 68,751                            | \$ 88,233         |
| Restricted cash   | 460                                  | 2,500             |
| Short-term investments  | 12,320                               | 24,349            |
| Accounts receivable (net of allowance of \$46 and \$10 at September 30, 2013, and March 31, 2013, respectively)   | 21,369                               | 6,689             |
| Inventories   | 17,670                               | 12,223            |
| Prepaid expenses and other current assets   | 2,065                                | 1,804             |
| Assets available-for-sale   | 1,044                                | —                 |
| Total current assets  | <u>123,679</u>                       | <u>135,798</u>    |
| Property and equipment, gross   | 17,775                               | 17,336            |
| Less accumulated depreciation and amortization  | (16,523)                             | (16,255)          |
| Property and equipment, net   | <u>1,252</u>                         | <u>1,081</u>      |
| Goodwill  | 8,025                                | —                 |
| Intangible assets, net  | 18,184                               | 5,063             |
| Other non-current assets  | 478                                  | 495               |
| <b>Total assets</b>   | <u>\$ 151,618</u>                    | <u>\$ 142,437</u> |
| <b>Liabilities and Stockholders' Equity</b>   |                                      |                   |
| Current liabilities:  |                                      |                   |
| Accounts payable  | \$ 10,502                            | \$ 4,126          |
| Accrued expenses  | 2,340                                | 2,957             |
| Accrued compensation  | 2,986                                | 996               |
| Contingent consideration  | 1,323                                | —                 |
| Deferred revenue  | 1,116                                | —                 |
| Total current liabilities   | <u>18,267</u>                        | <u>8,079</u>      |
| Deferred revenue non-current  | 669                                  | —                 |
| Tax contingency reserve non-current   | 39                                   | 33                |
| Contingent consideration non-current  | 1,212                                | 2,333             |
| Other non-current liabilities   | 1,078                                | 915               |
| Total liabilities   | <u>21,265</u>                        | <u>11,360</u>     |
| Commitments and contingencies (Note 10)   |                                      |                   |
| Stockholders' equity:   |                                      |                   |
| Class A common stock, par \$0.01, Authorized – 109,000,000 shares   | 452                                  | 450               |
| Outstanding – 45,205,252 and 44,969,841 shares at September 30, 2013, and March 31, 2013, respectively            |                                      |                   |
| Class B common stock, par \$0.01, Authorized – 25,000,000 shares  | 139                                  | 139               |
| Issued and outstanding – 13,937,151 shares at both September 30, 2013, and March 31, 2013                         |                                      |                   |
| Preferred stock, par \$0.01, Authorized – 1,000,000 shares  | —                                    | —                 |
| Issued and outstanding – none   |                                      |                   |
| Additional paid-in capital  | 407,643                              | 406,638           |
| Treasury stock at cost – 17,116,570 and 16,969,296 shares at September 30, 2013, and March 31, 2013, respectively | (34,143)                             | (33,848)          |
| Cumulative translation adjustment   | 608                                  | 608               |
| Accumulated deficit   | (244,346)                            | (242,910)         |
| Total stockholders' equity  | <u>130,353</u>                       | <u>131,077</u>    |
| <b>Total liabilities and stockholders' equity</b>   | <u>\$ 151,618</u>                    | <u>\$ 142,437</u> |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

**WESTELL TECHNOLOGIES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands, except per share amounts)  
(Unaudited)

|  | Three months ended<br>September 30, |            | Six months ended<br>September 30, |            |
|--|-------------------------------------|------------|-----------------------------------|------------|
|  | 2013                                | 2012       | 2013                              | 2012       |
| Revenue  | \$ 29,960                           | \$ 9,854   | \$ 52,416                         | \$ 19,272  |
| Cost of goods sold   | 17,537                              | 6,405      | 31,217                            | 13,050     |
| Gross profit   | 12,423                              | 3,449      | 21,199                            | 6,222      |
| Operating expenses:  |                                     |            |                                   |            |
| Sales and marketing  | 3,886                               | 1,831      | 7,304                             | 3,706      |
| Research and development   | 2,619                               | 1,480      | 5,318                             | 2,997      |
| General and administrative   | 3,226                               | 2,123      | 6,798                             | 4,702      |
| Restructuring  | 169                                 | 57         | 235                               | 149        |
| Intangible amortization  | 1,229                               | 210        | 2,851                             | 418        |
| Total operating expenses   | 11,129                              | 5,701      | 22,506                            | 11,972     |
| Operating income (loss)  | 1,294                               | (2,252)    | (1,307)                           | (5,750)    |
| Other income (expense)   | 98                                  | 7          | (32)                              | 91         |
| Income (loss) before income taxes and discontinued operations  | 1,392                               | (2,245)    | (1,339)                           | (5,659)    |
| Income tax benefit (expense)   | (68)                                | 677        | (87)                              | 1,924      |
| Net income (loss) from continuing operations   | 1,324                               | (1,568)    | (1,426)                           | (3,735)    |
| Discontinued Operations (Note 14):   |                                     |            |                                   |            |
| Income (loss) from discontinued operations, net of tax benefit of \$0 for the three and six months ended September 30, 2013, and \$382 and \$108 for the three and six months ended September 30, 2012, respectively | 4                                   | (607)      | (10)                              | (180)      |
| Net income (loss)  | \$ 1,328                            | \$ (2,175) | \$ (1,436)                        | \$ (3,915) |
| <i>Basic net income (loss) per share:</i>  |                                     |            |                                   |            |
| Basic net income (loss) from continuing operations   | \$ 0.02                             | \$ (0.03)  | \$ (0.02)                         | \$ (0.06)  |
| Basic net income (loss) from discontinued operations   | —                                   | (0.01)     | —                                 | —          |
| Basic net income (loss) per share  | \$ 0.02                             | \$ (0.04)  | \$ (0.02)                         | \$ (0.06)  |
| <i>Diluted net income (loss) per share:</i>  |                                     |            |                                   |            |
| Diluted net income (loss) from continuing operations   | \$ 0.02                             | \$ (0.03)  | \$ (0.02)                         | \$ (0.06)  |
| Diluted net income (loss) from discontinued operations   | —                                   | (0.01)     | —                                 | —          |
| Diluted net income (loss) per share  | \$ 0.02                             | \$ (0.04)  | \$ (0.02)                         | \$ (0.06)  |
| <i>Weighted-average number of common shares outstanding:</i>   |                                     |            |                                   |            |
| Basic  | 58,681                              | 60,420     | 58,601                            | 61,465     |
| Effect of dilutive securities: restricted stock, restricted stock units, performance stock units and stock options*  | 1,059                               | —          | —                                 | —          |
| Diluted  | 59,740                              | 60,420     | 58,601                            | 61,465     |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

\* The Company had 0.7 million shares represented by options for the three months ended September 30, 2013, where were not included in the computation of average dilutive shares outstanding because they were anti-dilutive. In periods with a net loss, the basic loss per share equals the diluted loss per share as all common stock equivalents are excluded from the per share calculation.

**WESTELL TECHNOLOGIES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**  
**(In thousands)**  
**(Unaudited)**

|   | <u>Three months ended</u><br><u>September 30,</u> |                   | <u>Six months ended</u><br><u>September 30,</u> |                   |
|---|---|-------------------|---|-------------------|
|   | <u>2013</u>                                       | <u>2012</u>       | <u>2013</u>                                     | <u>2012</u>       |
| Net income (loss)                       | \$ 1,328  | \$ (2,175)        | \$ (1,436)                                      | \$ (3,915)        |
| Other comprehensive income (loss):      |   |                   |   |                   |
| Foreign currency translation adjustment | —   | 76                | —   | (11)              |
| Total other comprehensive income (loss) | —   | 76                | —   | (11)              |
| Total comprehensive income (loss)       | <u>\$ 1,328</u>                                   | <u>\$ (2,099)</u> | <u>\$ (1,436)</u>                               | <u>\$ (3,926)</u> |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

**WESTELL TECHNOLOGIES, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(In thousands)**  
**(Unaudited)**

|  | <u>Six months ended September 30,</u> |                  |
|--|---------------------------------------|------------------|
|  | <u>2013</u>                           | <u>2012</u>      |
| <b>Cash flows from operating activities:</b>   |                                       |                  |
| Net income (loss)  | \$ (1,436)                            | \$ (3,915)       |
| <b>Reconciliation of net income (loss) to net cash provided by (used in) operating activities:</b> |                                       |                  |
| Depreciation and amortization  | 3,148                                 | 666              |
| Stock-based compensation   | 740                                   | 731              |
| Loss (gain) on sale of fixed assets  | 3                                     | (9)              |
| Restructuring  | 235                                   | 149              |
| Deferred taxes   | —                                     | (1,993)          |
| Exchange rate loss   | 61                                    | 1                |
| <b>Changes in assets and liabilities:</b>  |                                       |                  |
| Accounts receivable  | (10,455)                              | (234)            |
| Inventories  | (402)                                 | 243              |
| Prepaid expenses and other current assets  | 340                                   | (701)            |
| Other assets and liabilities   | 121                                   | (292)            |
| Deferred revenue   | (1,179)                               | (77)             |
| Accounts payable and accrued expenses  | 3,117                                 | (349)            |
| Accrued compensation   | 1,380                                 | (87)             |
| Net cash provided by (used in) operating activities  | <u>(4,327)</u>                        | <u>(5,867)</u>   |
| <b>Cash flows from investing activities:</b>   |                                       |                  |
| Maturities of held-to-maturity short-term debt securities  | 19,231                                | 8,129            |
| Maturities of other short-term investments   | 3,189                                 | 4,836            |
| Purchases of held-to-maturity short-term debt securities   | (9,408)                               | (17,963)         |
| Purchases of other short-term investments  | (983)                                 | (3,679)          |
| Purchases of property and equipment  | (234)                                 | (171)            |
| Acquisitions, net of cash acquired   | (28,945)                              | (2,524)          |
| Proceeds from sale or disposal of fixed assets   | —                                     | 15               |
| Changes in restricted cash   | 2,040                                 | 2,613            |
| Net cash provided by (used in) investing activities  | <u>(15,110)</u>                       | <u>(8,744)</u>   |
| <b>Cash flows from financing activities:</b>   |                                       |                  |
| Purchases of treasury stock  | (297)                                 | (9,826)          |
| Proceeds from stock options exercised  | 269                                   | 29               |
| Net cash provided by (used in) financing activities  | <u>(28)</u>                           | <u>(9,797)</u>   |
| Gain (loss) of exchange rate changes on cash   | (17)                                  | 3                |
| Net increase (decrease) in cash and cash equivalents   | (19,482)                              | (24,405)         |
| Cash and cash equivalents, beginning of period   | 88,233                                | 120,832          |
| Cash and cash equivalents, end of period   | <u>\$ 68,751</u>                      | <u>\$ 96,427</u> |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

## **Note 1. Basis of Presentation**

### **Description of Business**

Westell Technologies, Inc. (the "Company") is a holding company. Its wholly owned subsidiary, Westell, Inc., designs and distributes telecommunications products which are sold primarily to major telephone companies. Noran Tel, Inc. is a wholly owned subsidiary of Westell, Inc. Noran Tel's operations focus on power distribution product development and sales of Westell products in Canada. On April 1, 2013, Westell, Inc. acquired 100% of the outstanding shares of Kentrox, Inc. ("Kentrox"). Kentrox designs and distributes intelligent site management solutions that provide comprehensive monitoring, management and control of any site. The assets and liabilities acquired and the results of operations relating to Kentrox are included in the Company's Condensed Consolidated Financial Statements from the date of acquisition.

### **Sale of Conference Plus, Inc.**

On December 31, 2011, the Company sold its wholly owned subsidiary, Conference Plus, Inc., including Conference Plus Global Services, Ltd. ("CGPS"), a wholly owned subsidiary of ConferencePlus (collectively, "ConferencePlus") to Arkadin, Inc. for \$40.3 million in cash (the "ConferencePlus sale"). Of the total purchase price, \$4.1 million was placed in escrow at closing for one year as security for certain indemnity obligations of the Company. The Company subsequently agreed to extend the escrow with a final settlement in the third quarter of fiscal year 2014. During the three months ended December 31, 2012, the Company recorded a contingent liability of \$1.5 million, pre-tax, relating to impending claims raised by Arkadin under the indemnity provisions of the purchase sales agreement. In the quarters ended March 31, 2013, June 30, 2013, and September 30, 2013, \$1.6 million, \$0.5 million, and \$1.5 million, respectively, of the escrow were released with \$2.8 million returned to the Company and \$0.8 million paid to Arkadin. The escrow amounts have been classified as Restricted cash on the Condensed Consolidated Balance Sheets as of September 30, 2013, and March 31, 2013.

### **Customer Networking Solutions (CNS) Asset Sale**

On April 15, 2011, the Company sold certain assets and transferred certain liabilities of the CNS segment to NETGEAR, Inc. for \$36.7 million in cash (the "CNS asset sale"). The Company retained a major CNS customer relationship and contract, and also retained the Homecloud product development program. The Company completed the remaining contractually required product shipments under the retained contract in December 2011.

As part of the agreement, the Company agreed to indemnify NETGEAR following the closing of the sale against specified losses in connection with the CNS business and generally retain responsibility for various legal liabilities that may accrue. In the three months ended December 31, 2012, the Company resolved, through arbitration, a dispute with NETGEAR regarding an interpretation of the asset purchase agreement covering the CNS asset sale for \$0.9 million. Prior to fiscal year 2013, the Company recorded a \$0.4 million contingency reserve for this claim at the time of the sale and recorded an additional expense of \$0.5 million during the three months ended September 30, 2012.

The Company discontinued the operations of the CNS segment in the first quarter of fiscal year 2014. The Condensed Consolidated Statement of Operations for the three and six months ended September 30, 2012, has been restated to present the operating results of the CNS segment as discontinued operations. The Condensed Consolidated Statements of Cash Flows include discontinued operations.

### **Basis of Presentation and Reporting**

The accompanying Condensed Consolidated Financial Statements include the accounts of the Company and its wholly owned subsidiaries. The Condensed Consolidated Financial Statements have been prepared using generally accepted accounting principles (GAAP) in the United States for interim financial reporting, and consistent with the instructions of Form 10-Q and Article 10 of Regulation S-X, and accordingly they do not include all of the information and footnotes required in the annual consolidated financial statements and accompanying footnotes. The Condensed Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements and accompanying notes included in the Company's Annual Report on Form 10-K for the year ended March 31, 2013. All intercompany accounts and transactions have been eliminated in consolidation.

In the opinion of management, the unaudited interim financial statements included herein reflect all adjustments, consisting of normal recurring adjustments, necessary to present fairly the Company's condensed consolidated financial position and the results of operations, comprehensive income (loss) and cash flows at September 30, 2013, and for all periods presented. The

results of operations for the periods presented are not necessarily indicative of the results that may be expected for fiscal year 2014.

### **Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and that affect revenue and expenses during the period reported. Estimates are used when accounting for the allowance for uncollectible accounts receivable, excess and obsolete inventory, net realizable value of inventory, product warranty accrued, relative selling prices, stock-based compensation, goodwill and intangible asset fair value, depreciation, income taxes, contingent consideration and contingencies, among other things. These estimates are based on management's best estimates and judgment. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors. The Company adjusts such estimates and assumptions when facts and circumstances dictate. Actual results could differ from those estimates.

### **Recently Adopted Accounting Pronouncements**

In July 2013, the FASB issued ASU No. 2013-11, *Income Taxes (Topic 740): Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists* ("ASU 2013-11"). Prior to ASU 2013-11, Topic 740, Income Taxes, did not include explicit guidance on the financial statement presentation of an unrecognized tax benefit when a net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists. The objective of ASU 2013-11 is to eliminate that diversity in practice in the presentation of unrecognized tax benefits in those cases. ASU 2013-11 generally requires that an unrecognized tax benefit should be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward. Effective for the first quarter of fiscal year 2014, the Company elected the early adoption of this provision with retrospective application. As a result, the Condensed Consolidated Balance Sheet as of March 31, 2013, reflects an adjustment to the previously issued audited financial statements to reclassify \$2.7 million of unrecognized tax benefits from tax contingency reserve long-term to deferred income taxes non-current. This balance sheet reclassification had no impact on the historical condensed consolidated statements of operations or accumulated deficit.

### **Update to Significant Accounting Policies**

A complete description of the Company's significant accounting policies is discussed in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2013. There have been no material changes in our critical accounting policies from those disclosed in our Annual Report on Form 10-K for the year ended March 31, 2013, except as set forth below.

#### *Revenue Recognition and Deferred Revenue*

The Company's revenue is derived from the sale of products, software, and services. The Company records revenue from product sales transactions when title and risk of loss are passed to the customer, there is persuasive evidence of an arrangement for sale, delivery has occurred and/or services have been rendered, the sales price is fixed or determinable, and collectability is reasonably assured.

Revenue recognition on equipment where software is incidental to the product as a whole, or where software is essential to the equipment's functionality and falls under software accounting scope exceptions, generally occurs when products are shipped, risk of loss has transferred to the customer, objective evidence exists that customer acceptance provisions have been met, no significant obligations remain, collection is reasonably assured and warranty can be estimated.

Revenue recognition where software that is more than incidental to the product as a whole or where software is sold on a standalone basis is recognized when the software is delivered and ownership and risk of loss are transferred.

The Company also recognizes revenue from deployment services, maintenance agreements, training and professional services. Deployment services revenue results from installation of products at customer sites. Deployment services, which generally occur over a short time period, are not services required for the functionality of products, because customers do not have to purchase installation services from the Company, and may install products themselves, or hire third parties to perform the installation services. Revenue for deployment services, training and professional services are recognized upon completion. Revenue from maintenance agreements is recognized ratably over the service period.

When a multiple element arrangement exists, the fee from the arrangement is allocated to the various deliverables so that the proper amount can be recognized as revenue as each element is delivered. Based on the composition of the arrangement, the Company analyzes the provisions of the accounting guidance to determine the appropriate model that is applied towards accounting for the multiple element arrangement. If the arrangement includes a combination of elements that fall within different applicable guidance, the Company follows the provisions of the hierarchical literature to separate those elements from each other and apply the relevant guidance to each.



If deliverables do not fall within the software revenue recognition guidance, the fair value of each element is established using the relative selling price method, which requires the Company to use vendor-specific objective evidence ("VSOE"), reliable third-party objective evidence or management's best estimate of selling price, in that order.

If deliverables fall within the software revenue recognition guidance, the fee is allocated to the various elements based on VSOE of fair value. If sufficient VSOE of fair value does not exist for the allocation of revenue to all the various elements in a multiple element arrangement, all revenue from the arrangement is deferred until the earlier of the point at which such sufficient VSOE of fair value is established or all elements within the arrangement are delivered. If VSOE of fair value exists for all undelivered elements, but does not exist for one or more delivered elements, the arrangement consideration is allocated to the various elements of the arrangement using the residual method of accounting. Under the residual method, the amount of the arrangement consideration allocated to the delivered elements is equal to the total arrangement consideration less the aggregate fair value of the undelivered elements. Using this method, any potential discount on the arrangement is allocated entirely to the delivered elements, which ensures that the amount of revenue recognized at any point in time is not overstated. Under the residual method, if VSOE of fair value exists for the undelivered element, generally maintenance, the fair value of the undelivered element is deferred and recognized ratably over the term of the maintenance contract, and the remaining portion of the arrangement is recognized as revenue upon delivery, which generally occurs upon delivery of the product.

The Company's product return policy allows customers to return unused equipment for partial credit if the equipment is non-custom product, returned within specified time limits, and currently being manufactured and sold. Credit is not offered on returned products that are no longer manufactured and sold. The Company's reserve for returns is not significant.

The Company records revenue net of taxes in accordance with ASC topic 605, *Revenue Recognition* ("ASC 605").

### Reclassification

In addition to the balance sheet reclassification for the adoption of ASU 2013-11 disclosed above, certain amounts in the Condensed Consolidated Financial Statements for prior periods have been reclassified to conform to the current period presentation. Previously reported amounts in the Condensed Consolidated Statement of Operations have been restated for the effects of the discontinued operations described in Note 14. The reclassifications related to discontinued operations had no impact on total assets, total liabilities, total stockholders' equity or net income as previously reported.

## Note 2. Acquisitions

### Kentrox Business Acquisition

On April 1, 2013, the Company's wholly-owned subsidiary, Westell, Inc. acquired 100% of the outstanding shares of Kentrox, Inc. ("Kentrox") for a purchase price of \$30.0 million in cash, plus a \$1.3 million working capital adjustment, pursuant to an agreement dated March 15, 2013. Kentrox is a worldwide leader in intelligent site management solutions, providing comprehensive monitoring, management and control of any site. The machine-to-machine communications Kentrox provides enable service providers, tower operators, and other network operators to reduce operating costs while improving network performance. Kentrox provides solutions to customers in North and South America, Australia, Africa, and Europe. The acquisition was attractive to the Company as it adds a highly complementary product line that is wireless focused, software centric and globally deployed.

The Company incurred \$0.3 million of related acquisition costs in the fourth quarter of fiscal year 2013 which were reflected in general and administrative costs in the Condensed Consolidated Statement of Operations.

The results of Kentrox's operations have been included in the Condensed Consolidated Financial Statements since the date of acquisition and are reported as a separate operating segment. Kentrox contributed \$16.1 million and \$28.1 million to revenue and \$3.9 million and \$4.4 million to operating income in the three and six months ended September 30, 2013, respectively. Operating income reflects amortization of intangibles based on the estimated fair value.

The following unaudited summary information is presented on a consolidated pro forma basis as if the Kentrox acquisition had occurred on April 1, 2012.

| (in thousands)          | Six months ended September 30, 2013 |        | Six months ended September 30, 2012 |         |
|-------------------------|-------------------------------------|--------|-------------------------------------|---------|
| Revenue                 | \$                                  | 53,253 | \$                                  | 35,290  |
| Operating income (loss) | \$                                  | 1,932  | \$                                  | (8,628) |

The pro forma amounts reflect conforming accounting adjustments, amortization of intangibles based on the estimated fair value and the impact of other fair value purchase accounting impacts such as inventory valuation step-up, deferred revenue reduction and the add back of interest expense. The pro forma results are not necessarily indicative of the combined results had the acquisition been completed at April 1, 2012, nor are they indicative of future combined results.

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In accordance with the acquisition method of accounting for business combinations, the Company preliminarily allocated the total purchase consideration transferred to identifiable tangible and intangible assets acquired and liabilities assumed at the acquisition date based on each element's estimated fair value with the remaining unallocated amounts recorded as goodwill. Certain estimated values are not yet finalized and are subject to change, which could be significant. Specifically, amounts for intangible assets and deferred taxes are pending finalization of valuation efforts. During the three months ended September 30, 2013, the Company obtained new information regarding the acquisition date fair value of certain assets acquired and liabilities assumed that resulted in a \$54,000 increase to goodwill in the quarter. The most significant adjustment was a result of a change in estimate on the life of the trade name, from indefinite to 7 years. The Company expects to finalize these amounts as soon as possible but no later than one year from the acquisition date. Purchased intangibles will be amortized over their respective estimated useful lives. Goodwill represents the expected synergies and other benefits from this acquisition that relate to the Company's market position, customer relationships and supply chain capabilities. All goodwill recorded on the Kentrox acquisition is expected to be amortized and deductible for U.S. federal and state income tax purposes.

The following table summarizes the preliminary estimated fair values of the assets acquired and liabilities assumed on the April 1, 2013, acquisition date:

(in thousands)

|                               |    |               |
|-------------------------------|----|---------------|
| Cash                          | \$ | 2,355         |
| Inventory                     |    | 5,045         |
| Accounts receivable           |    | 4,325         |
| Assets available-for-sale     |    | 1,044         |
| Other assets                  |    | 882           |
| Intangible assets             |    | 15,980        |
| Deferred revenue              |    | (2,963)       |
| Accounts payable and accruals |    | (3,393)       |
| Goodwill                      |    | 8,025         |
| Total consideration           | \$ | <u>31,300</u> |

The fair value of intangible assets is as follows:

|                         |                   |                      |
|-------------------------|-------------------|----------------------|
| (in thousands)          | <b>Fair Value</b> | <b>Life in years</b> |
| Backlog                 | \$ 1,440          | 1                    |
| Customer relationships  | 8,960             | 10                   |
| Trade name              | 1,170             | 7                    |
| Developed technology    | 4,410             | 9                    |
| Total intangible assets | \$ 15,980         |                      |

Intangibles will be amortized over the consumption period based on expected cash flows from the underlying intangible asset. The expected amortization by fiscal year is as follows:

|                                 |             |             |             |             |             |                   |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
|                                 | <b>2014</b> | <b>2015</b> | <b>2016</b> | <b>2017</b> | <b>2018</b> | <b>Thereafter</b> |
| Intangible amortization expense | \$ 3,268    | \$ 2,390    | \$ 2,107    | \$ 1,857    | \$ 1,654    | \$ 4,704          |

### ANTONE Business Acquisition

On May 15, 2012, the Company acquired certain assets and liabilities of ANTONE Wireless Corporation ("ANTONE"), including rights to ANTONE products, for \$2.5 million cash, subject to an adjustment for working capital, plus contingent cash consideration of up to an additional \$3.5 million (the "ANTONE acquisition"). The contingent consideration is based upon profitability of the acquired products for post-closing periods through June 30, 2016, and may be offset by working capital adjustments and indemnification claims. The acquisition included inventories, property and equipment, contract rights, customer relationships, technology, and certain specified operating liabilities that existed at the closing date. ANTONE products include high-performance tower-mounted amplifiers, multi-carrier power amplifier boosters, and cell-site antenna sharing products which are sold through the Company's Westell segment. The acquisition qualified as a business combination and is accounted for using the acquisition method of accounting.

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The results of ANTONE's operations have been included in the Condensed Consolidated Financial Statements since the date of acquisition and are reported as part of the Westell segment.

In accordance with the acquisition method of accounting for business combinations, the Company allocated the total purchase consideration transferred to identifiable tangible and intangible assets acquired and liabilities assumed at the acquisition date based on each element's estimated fair value with the remaining unallocated amounts recorded as goodwill. Purchased intangibles are being amortized over their respective estimated useful lives. Goodwill represents the expected synergies and other benefits from this acquisition that relate to the Company's market position, customer relationships and supply chain capabilities. All goodwill recorded on the ANTONE acquisition is expected to be amortized and deductible for U.S. federal and state income tax purposes. In the fourth quarter of fiscal year 2013, the Company's annual goodwill test concluded that this goodwill, which was evaluated on the basis of the Westell reporting segment as a whole, was impaired and recorded as a charge to Results of Operation in that quarter.

The following table summarizes the fair values of the assets and liabilities assumed on the May 15, 2012, acquisition date:

|  |    |       |
|--|----|-------|
| (in thousands)                         |    |       |
| Inventories                            | \$ | 326   |
| Deposit                                |    | 3     |
| Intangibles                            |    | 3,230 |
| Liabilities                            |    | (612) |
| Goodwill                               |    | 2,086 |
| Net assets acquired                    | \$ | 5,033 |
| Cash consideration transferred         | \$ | 2,524 |
| Contingent consideration               |    | 3,038 |
| Working capital adjustment (shortfall) |    | (529) |
| Total consideration                    | \$ | 5,033 |

The identifiable intangible assets include \$2.8 million designated to technology and \$0.4 million designated to customer relationships, each with an estimated useful life of 8 years. The Company calculated values based on the present value of the future estimated cash flows derived from operations attributable to technology and existing customer contracts and relationships.

In the three months ended September 30, 2012, the Company recorded a \$303,000 warranty obligation for pre-acquisition sales made by ANTONE related to a specific product failure. See Note 7, Product Warranties. Pre-acquisition warranty costs in excess of \$25,000 are indemnified by the seller and have been adjusted in the valuation of the contingent consideration. Refer to further discussion of the contingent consideration in Note 12, Fair Value Measurements.

### **Note 3. Restructuring Charge**

#### ***Kentrox Restructuring***

In the first quarter of fiscal year 2014, the Company acquired Kentrox and identified redundant employees who will exit the business after a period of time. The Company recognized restructuring expense of \$169,000 and \$235,000 in the three and six months ended September 30, 2013, respectively, for retention awards and severance for these transitional employees. The total cost of this action is anticipated to be approximately \$276,000. The restructuring is expected to be completed during the fourth quarter of fiscal year 2014.

As of September 30, 2013, the unpaid restructuring accrual balance of \$95,000 is presented on the Condensed Consolidated Balance Sheet within Accrued compensation.

#### ***Noran Tel Restructuring***

In fiscal year 2013, the Company completed the relocation of the majority of its Noran Tel operations in Regina, Canada to the Company's location in Aurora, Illinois, with the intent to optimize operations (the "Noran Tel relocation"). In the three and six months ended September 30, 2012, the Company recognized restructuring expense of \$57,000 and \$149,000, respectively, for personnel costs related to severance and other relocation costs for the Noran Tel relocation. There were no related expenses in the three or six months ended September 30, 2013. The total cost of this action was \$424,000, of which \$149,000 and \$275,000 was recorded in fiscal years 2013 and 2012, respectively. The relocation was completed during the quarter ended September 30, 2012. All actions under the Noran Tel relocation are complete and have been paid.

Total restructuring charges and their utilization for the six months ended September 30, 2013, are summarized as follows:

| (in thousands)                  | Employee-related | Other costs | Total |
|---------------------------------|------------------|-------------|-------|
| Liability at March 31, 2013     | \$ 6             | \$ —        | \$ 6  |
| Charged                         | 235              | —           | 235   |
| Paid                            | (146)            | —           | (146) |
| Liability at September 30, 2013 | \$ 95            | \$ —        | \$ 95 |

#### **Note 4. Interim Segment Information**

Westell's Chief Executive Officer is the chief operating decision maker ("CODM"). In the first quarter of fiscal 2014, the Company revised its segment reporting structure to realign internal reporting as a result of the Kentrox acquisition and the discontinued operations of the CNS segment. In the second quarter of fiscal year 2014, the CODM further refined the structure and defined segment profit as gross profit less research and development expenses because of the integration of sales and marketing and general and administrative functions. In order to provide information that is comparable year to year, fiscal 2013 segment information has been restated to reflect the new segment profit measurement and the required reallocation of G&A costs previously allocated to the discontinued CNS segment. The accounting policies of the segments are the same as those for Westell Technologies, Inc. described in the summary of significant accounting policies.

The Company's two reportable segments are as follows:

**Kentrox:** The Company's Kentrox segment designs, distributes, markets and services intelligent site management solutions, which provide comprehensive monitoring, management and control of a broad range of devices. The Company's Kentrox products provide a suite of remote monitoring and control devices, which when combined with its Optima management system, provide a comprehensive, bi-directional site management solution. The Kentrox solution addresses customer needs such as power management (generator management, battery, fuel, and rectifier monitoring, tenant power metering, etc.), environmental management (HVAC monitoring, energy monitoring and control, aircraft warning light management, and environmental monitoring), security management (access management, asset tampering, and surveillance), and communications management (microwave and distributed antenna systems management). Customers include major wireless and fixed-line telecommunications carriers, tower providers, cable and broadband network providers, utility companies, and enterprises. Kentrox provides solutions to customers in North and South America, Australia, Africa, and Europe.

**Westell:** The Company's Westell product family consists of indoor and outdoor cabinets, enclosures and mountings; power distribution products; network interface devices ("NIDs") for time-division multiplexing/synchronous optical networks ("TDM/SONET") and service demarcation; span powering equipment; copper/fiber connectivity panels; managed Ethernet switches for utility and industrial networks; Ethernet extension devices for providing native Ethernet service handoff in carrier applications; signal conditioning and monitoring products for distributed antenna systems ("DAS"); wireless signal conditioning and monitoring products for cellular networks; tower-mounted amplifiers; multi-carrier power amplifier boosters; cell site antenna-sharing products for cell site optimization; and custom systems integration ("CSI") services. The Westell segment customer base is highly concentrated and comprised primarily of major telecommunications service providers including local exchange carriers ("LECs") ("telephone companies"), independent operating domestic local exchange carriers ("IOCs"), multiple system operators ("MSOs"), and public telephone administrations located in North America.

Segment information for the three and six months ended September 30, 2013, and 2012 is set forth below:

| (in thousands)                               | Three months ended September 30, 2013 |           |           |
|--|---------------------------------------|-----------|-----------|
|  | Kentrox                               | Westell   | Total     |
| Revenue                                      | \$ 16,103                             | \$ 13,857 | \$ 29,960 |
| Cost of goods sold                           | 7,995                                 | 9,542     | 17,537    |
| Gross profit                                 | 8,108                                 | 4,315     | 12,423    |
| Gross margin                                 | 50.4%                                 | 31.1%     | 41.5%     |
| Research and development                     | 858                                   | 1,761     | 2,619     |
| Segment profit                               | \$ 7,250                              | \$ 2,554  | 9,804     |
| Operating expenses:                          |                                       |           |           |
| Sales and marketing                          |                                       |           | 3,886     |
| General and administrative                   |                                       |           | 3,226     |
| Intangible amortization                      |                                       |           | 1,229     |
| Restructuring                                |                                       |           | 169       |
| Operating income (loss)                      |                                       |           | 1,294     |
| Other income (expense)                       |                                       |           | 98        |
| Income tax benefit (expense)                 |                                       |           | (68)      |
| Net income (loss) from continuing operations |                                       |           | \$ 1,324  |

| (in thousands)                               | Three months ended September 30, 2012 |            |
|--|---------------------------------------|------------|
|  | Westell                               | Total      |
| Revenue                                      | \$ 9,854                              | \$ 9,854   |
| Cost of goods sold                           | 6,405                                 | 6,405      |
| Gross profit                                 | 3,449                                 | 3,449      |
| Gross margin                                 | 35.0%                                 | 35.0%      |
| Research and development                     | 1,480                                 | 1,480      |
| Segment profit                               | \$ 1,969                              | 1,969      |
| Operating expenses:                          |                                       |            |
| Sales and marketing                          |                                       | 1,831      |
| General and administrative                   |                                       | 2,123      |
| Intangible amortization                      |                                       | 210        |
| Restructuring                                |                                       | 57         |
| Operating income (loss)                      |                                       | (2,252)    |
| Other income (expense)                       |                                       | 7          |
| Income tax benefit (expense)                 |                                       | 677        |
| Net income (loss) from continuing operations |                                       | \$ (1,568) |

| (in thousands)                               | Six months ended September 30, 2013 |           |            |
|--|-------------------------------------|-----------|------------|
|  | Kentrox                             | Westell   | Total      |
| Revenue                                      | \$ 28,107                           | \$ 24,309 | \$ 52,416  |
| Cost of goods sold                           | 14,780                              | 16,437    | 31,217     |
| Gross profit                                 | 13,327                              | 7,872     | 21,199     |
| Gross margin                                 | 47.4%                               | 32.4%     | 40.4%      |
| Research and development                     | 1,845                               | 3,473     | 5,318      |
| Segment profit                               | \$ 11,482                           | \$ 4,399  | 15,881     |
| Operating expenses:                          |                                     |           |            |
| Sales and marketing                          |                                     |           | 7,304      |
| General and administrative                   |                                     |           | 6,798      |
| Intangible amortization                      |                                     |           | 2,851      |
| Restructuring                                |                                     |           | 235        |
| Operating income (loss)                      |                                     |           | (1,307)    |
| Other income (expense)                       |                                     |           | (32)       |
| Income tax benefit (expense)                 |                                     |           | (87)       |
| Net income (loss) from continuing operations |                                     |           | \$ (1,426) |

| (in thousands)                               | Six months ended September 30, 2012 |            |
|--|-------------------------------------|------------|
|  | Westell                             | Total      |
| Revenue                                      | \$ 19,272                           | \$ 19,272  |
| Cost of goods sold                           | 13,050                              | 13,050     |
| Gross profit                                 | 6,222                               | 6,222      |
| Gross margin                                 | 32.3%                               | 32.3%      |
| Research and development                     | 2,997                               | 2,997      |
| Segment profit                               | \$ 3,225                            | 3,225      |
| Operating expenses:                          |                                     |            |
| Sales and marketing                          |                                     | 3,706      |
| General and administrative                   |                                     | 4,702      |
| Intangible amortization                      |                                     | 418        |
| Restructuring                                |                                     | 149        |
| Operating income (loss)                      |                                     | (5,750)    |
| Other income (expense)                       |                                     | 91         |
| Income tax benefit (expense)                 |                                     | 1,924      |
| Net income (loss) from continuing operations |                                     | \$ (3,735) |

Asset information, although available, is not reported to or used by the CODM.

**Note 5. Inventories**

Inventories are stated at the lower of first-in, first-out cost or market value. The components of inventories are as follows:

| (in thousands)                    | September 30, 2013 | March 31, 2013 |
|-----------------------------------|--------------------|----------------|
| Raw materials                     | \$ 8,302           | \$ 6,252       |
| Finished goods and sub-assemblies | 9,368              | 5,971          |
| Total inventories                 | \$ 17,670          | \$ 12,223      |

**Note 6. Stock-Based Compensation**

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The following table is a summary of total stock-based compensation resulting from stock options, restricted stock, restricted stock units ("RSUs") and performance stock units ("PSUs"), excluding the impact of discontinued operations, during the three and six months ended September 30, 2013, and 2012:

| (in thousands)                                     | Three months ended September 30, |        | Six months ended September 30, |        |
|--|----------------------------------|--------|--------------------------------|--------|
|  | 2013                             | 2012   | 2013                           | 2012   |
| Stock-based compensation expense                   | \$ 389                           | \$ 343 | \$ 740                         | \$ 718 |
| Income tax expense                                 | —                                | —      | —                              | —      |
| Total stock-based compensation expense after taxes | \$ 389                           | \$ 343 | \$ 740                         | \$ 718 |

The stock option, restricted stock and restricted stock unit awards granted in the six months ended September 30, 2013, vest in equal annual installments over four years. PSUs earned vest over the performance period, as described below.

**Stock Options**

Stock option activity for the six months ended September 30, 2013 is as follows:

|                                   | Shares    | Weighted-Average Exercise Price Per Share | Weighted-Average Remaining Contractual Term (in years) | Aggregate Intrinsic Value (a) (in thousands) |
|-----------------------------------|-----------|---|--|--|
| Outstanding on March 31, 2013     | 2,114,446 | \$ 2.07                                   | 2.8  | \$ 868                                       |
| Granted                           | 630,000   | 2.45                                      |  |  |
| Exercised                         | (208,185) | 1.29                                      |  |  |
| Forfeited                         | (2,333)   | 1.63                                      |  |  |
| Expired                           | (25,400)  | 3.65                                      |  |  |
| Outstanding on September 30, 2013 | 2,508,528 | \$ 2.22                                   | 3.5  | \$ 3,106                                     |

(a) The intrinsic value for the stock options is calculated based on the difference between the exercise price of the underlying awards and the average of the high and low Westell Technologies' stock price as of the reporting date.

The weighted-average fair value of stock options granted during the six months ended September 30, 2013, was \$0.91 per share.

**Restricted Stock**

The following table sets forth restricted stock activity for the six months ended September 30, 2013:

|                                     | Shares    | Weighted-Average Grant Date Fair Value |
|-------------------------------------|-----------|--|
| Non-vested as of March 31, 2013     | 738,500   | \$ 1.65                                |
| Granted                             | 70,000    | 2.01                                   |
| Vested                              | (348,000) | 1.49                                   |
| Forfeited                           | (63,000)  | 1.43                                   |
| Non-vested as of September 30, 2013 | 397,500   | \$ 1.88                                |

**RSUs**

The following table sets forth the RSU activity for the six months ended September 30, 2013:

|                                     | Shares    | Weighted-Average Grant Date Fair Value |
|-------------------------------------|-----------|--|
| Non-vested as of March 31, 2013     | 875,000   | \$ 2.68                                |
| Granted                             | 752,000   | 2.72                                   |
| Vested                              | (167,500) | 3.03                                   |
| Forfeited                           | (150,000) | 2.64                                   |
| Non-vested as of September 30, 2013 | 1,309,500 | \$ 2.66                                |

**PSUs**

PSUs vest in annual increments based on the achievement of pre-established Company performance goals and continued employment. The number of PSUs earned, if any, can range between 0% to 200% of the target amount, depending on actual performance for fiscal years 2014 through 2017. Upon vesting, the PSUs convert into shares of Class A Common Stock on a one-for-one basis.

The following table sets forth the PSU activity for the six months ended September 30, 2013:

|                                     | Shares  | Weighted-Average<br>Grant Date Fair<br>Value |
|-------------------------------------|---------|--|
| Non-vested as of March 31, 2013     | —       | \$ —   |
| Granted, at target                  | 285,000 | 2.45   |
| Vested                              | —       | —  |
| Forfeited                           | —       | —  |
| Non-vested as of September 30, 2013 | 285,000 | \$ 2.45                                      |

**Note 7. Product Warranties**

Most of the Company's products carry a limited warranty ranging up to seven years for the products within the Westell segment and typically one year for products within the Kentrox segment. The specific terms and conditions of those warranties vary depending upon the customer and the products sold. Factors that enter into the estimate of the Company's warranty reserve include: the number of units shipped, anticipated rates of warranty claims, and cost per claim. The Company periodically assesses the adequacy of its recorded warranty liability and adjusts the reserve as necessary. The current portions of the warranty reserve were \$271,000 and \$94,000 as of September 30, 2013, and March 31, 2013, respectively, and are presented on the Condensed Consolidated Balance Sheets as Accrued expenses. The non-current portions of the warranty reserve were \$54,000 and \$58,000 as of September 30, 2013, and March 31, 2013, respectively, and are presented on the Condensed Consolidated Balance Sheets in Other non-current liabilities.

In the quarter ended September 30, 2012, the Company recorded a \$303,000 warranty obligation for pre-acquisition sales made by ANTONE related to a specific product failure. This specific warranty obligation was settled as of June 30, 2013. A corresponding indemnification claim of \$303,000 for this warranty obligation was adjusted in the valuation of the contingent consideration related to the ANTONE acquisition (see Notes 2, 10, and 12).

The following table presents the changes in the Company's product warranty reserve:

| (in thousands)   | Three months ended September 30, |        | Six months ended September 30, |        |
|--|----------------------------------|--------|--------------------------------|--------|
|  | 2013                             | 2012   | 2013                           | 2012   |
| Total product warranty reserve at the beginning of the period                | \$ 214                           | \$ 236 | \$ 152                         | \$ 243 |
| Warranty reserve from business acquisitions                                  | —                                | —      | 54                             | 25     |
| Specific pre-acquisition ANTONE product warranty in excess of acquired limit | —                                | 303    | —                              | 303    |
| Warranty expense (reversal)  | 251                              | 5      | 270                            | (5)    |
| Utilization  | (140)                            | (46)   | (151)                          | (68)   |
| Total product warranty reserve at the end of the period                      | \$ 325                           | \$ 498 | \$ 325                         | \$ 498 |

**Note 8. Variable Interest Entity and Guarantee**

The Company, through Kentrox Inc., has a 50% equity ownership in AccessTel Kentrox Australia PTY LTD ("AKA"). AKA distributes network management solutions provided by the Company and the other 50% owner to one customer. The Company holds equal voting control with the other owner. All actions of AKA are decided at the board level by majority vote. The Company evaluated ASC topic 810, *Consolidations*, and concluded that AKA is a variable interest entity ("VIE"). The Company has concluded that it is not the primary beneficiary of AKA and has therefore determined that consolidation is not required.

The Company has \$1.1 million of accounts receivables due from AKA and \$0.9 million of deferred revenue relating to maintenance contracts due to AKA as of September 30, 2013. The Company also has a guarantee for the performance of the



other 50% owner in AKA, who primarily provides support and engineering services to the customer. The guarantee will stay in place as long as the contract between AKA and the customer is in place. The Company would have recourse against the other 50% owner in AKA in the event the guarantee is triggered. The Company is in the process of evaluating the fair value of the liability in conjunction with the Kentrox purchase accounting. The Company's exposure to loss as a result of its involvement with AKA, exclusive of lost profits, is limited to the items noted above.

#### **Note 9. Income Taxes**

The Company uses an estimated annual effective tax rate based on expected annual income to determine the quarterly provision for income taxes before discrete items. The impact of discrete items is recorded in the quarter in which they occur. The Company utilizes the liability method of accounting for income taxes and deferred taxes which are determined based on the differences between the financial statements and tax basis of assets and liabilities given the enacted tax laws. The Company evaluates the need for valuation allowances on the net deferred tax assets under the rules of ASC 740 Income Taxes. In assessing the realizability of the Company's deferred tax assets, the Company considered whether it is more likely than not that some or all of the deferred tax assets will be realized through the generation of future taxable income. In making this determination, the Company assessed all of the evidence available at the time including recent earnings, forecasted income projections and historical performance. In fiscal year 2013, the Company determined that the negative evidence outweighed the objectively verifiable positive evidence and recorded a full valuation allowance against deferred tax assets. The Company will continue to reassess realizability going forward.

The Company recorded \$68,000 and \$87,000 of income tax expense in the three and six months ended September 30, 2013, respectively, using an effective income tax rate of (6.5)%. The expense resulted primarily from a state tax based on gross margin, not pre-tax income.

In the three and six months ended September 30, 2012, the Company recorded a net tax benefit of \$677,000 and \$1.9 million, respectively, which resulted from an estimated annual effective tax rate of 34.0% for the fiscal year plus the effects of a discrete item. For the six months ended September 30, 2012, there was \$181,000 of discrete tax expense resulting primarily from the deferred impact of estimated changes in state apportionment factors and from tax shortfalls related to settlements of share-based compensation. An income tax benefit of \$382,000 and \$108,000 was included in discontinued operations for the three and six months ended September 30, 2012, respectively.

#### **Note 10. Commitments and Contingencies**

##### **Obligations**

Future obligations and commitments, which are comprised of future minimum lease payments, inventory purchase obligations, and contingent consideration increased \$5.0 million in the six months ended September 30, 2013, to \$24.0 million, from \$19.0 million at March 31, 2013. The Kentrox segment accounted for \$2.9 million of the increase. The Westell segment increase resulted primarily from cell site and DAS product purchase obligations.

Purchase obligations consist of inventory that arises in the normal course of business operations. Future obligations and commitments as of September 30, 2013, consisted of the following:

| (in thousands)                          | Payments due within |          |          |          |        |            | Total     |
|---|---------------------|----------|----------|----------|--------|------------|-----------|
|   | Year 1              | Year 2   | Year 3   | Year 4   | Year 5 | Thereafter |           |
| Purchase obligations                    | \$ 12,816           | \$ —     | \$ —     | \$ —     | \$ —   | \$ —       | \$ 12,816 |
| Future minimum operating lease payments | 2,700               | 2,121    | 2,152    | 1,630    | —      | —          | 8,603     |
| Contingent consideration                | 1,323               | 1,177    | 35       | —        | —      | —          | 2,535     |
| Future obligations and commitments      | \$ 16,839           | \$ 3,298 | \$ 2,187 | \$ 1,630 | \$ —   | \$ —       | \$ 23,954 |

##### **Litigation and Contingency Reserves**

The Company and its subsidiaries are involved in various assertions, claims, proceedings and requests for indemnification concerning intellectual property, including patent infringement suits involving technologies that may be incorporated in the Company's products, which are being handled and defended in the ordinary course of business. These matters are in various stages of investigation and litigation, and they are being vigorously defended. Although the Company does not expect that the outcome in any of these matters, individually or collectively, will have a material adverse effect on its financial condition or

results of operations, litigation is inherently unpredictable. Therefore, judgments could be rendered, or settlements entered, that could adversely affect the Company's operating results or cash flows in a particular period. The Company routinely assesses all of its litigation and threatened litigation as to the probability of ultimately incurring a liability, and it records its best estimate of the ultimate loss in situations where it assesses the likelihood of loss as probable.

As of September 30, 2013, and March 31, 2013, the Company had total contingency reserves of \$0.9 million and \$1.7 million, respectively, related to certain intellectual property and indemnification claims. The contingency reserves related to the discontinued operations of ConferencePlus and are classified as Accrued expenses on the Condensed Consolidated Balance Sheets. In the six months ended September 30, 2013, the Company paid \$0.8 million relating to an indemnification claim.

Additionally, the Company had a contingent cash consideration payable related to the ANTONE acquisition. The ANTONE contingent consideration becomes payable based upon the profitability of the acquired products for post-closing periods through June 30, 2016, and may be offset by working capital adjustments and other indemnification claims. The maximum earn-out that could be paid before offsets is \$3.5 million. As of September 30, 2013, and March 31, 2013, the fair value of the contingent consideration liability after offsetting a working capital adjustment and an indemnification claim for warranty obligations was \$2.5 million and \$2.3 million, respectively (see Notes 7 and 12).

#### **Note 11. Short-term Investments**

The following table presents short-term investments as of September 30, 2013, and March 31, 2013:

| (in thousands)                                 | September 30, 2013 | March 31, 2013 |
|--|--------------------|----------------|
| Certificates of deposit                        | \$ 1,476           | \$ 3,682       |
| Held-to-maturity, pre-refunded municipal bonds | 10,844             | 20,667         |
| Total short-term investments                   | \$ 12,320          | \$ 24,349      |

The fair value of investments approximates their carrying amounts due to the short-term nature of these financial assets.

#### **Note 12. Fair Value Measurements**

Fair value is defined by ASC 820 as the price that would be received upon selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The three levels of inputs used to measure fair value are as follows:

- Level 1 – Quoted prices in active markets for identical assets and liabilities.
- Level 2 – Quoted prices in active markets for similar assets and liabilities, or other inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The Company's money market funds are measured using Level 1 inputs. The ANTONE contingent consideration described in Note 2 is measured using Level 3 inputs.

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The following table presents financial assets and non-financial liabilities measured at fair value on a recurring basis and their related valuation inputs as of September 30, 2013:

| (in thousands)                        | Total Fair Value of Asset or Liability | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | Balance Sheet Classification         |
|---------------------------------------|--|--|---|---|--------------------------------------|
| <b>Assets:</b>                        |  |  |   |   |                                      |
| Money market funds                    | \$ 61,734                              | \$ 61,734  | —   | —   | Cash and cash equivalents            |
| <b>Liabilities:</b>                   |  |  |   |   |                                      |
| Contingent consideration, current     | \$ 1,323                               | —  | —   | \$ 1,323                                  | Contingent consideration             |
| Contingent consideration, non-current | \$ 1,212                               | —  | —   | \$ 1,212                                  | Contingent consideration non-current |

The following table presents financial assets and liabilities measured at fair value on a recurring basis and their related valuation inputs as of March 31, 2013:

| (in thousands)                        | Total Fair Value of Asset or Liability | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | Balance Sheet Classification         |
|---------------------------------------|--|--|---|---|--------------------------------------|
| <b>Assets:</b>                        |  |  |   |   |                                      |
| Money market funds                    | \$ 52,849                              | \$ 52,849  | —   | —   | Cash and cash equivalents            |
| <b>Liabilities:</b>                   |  |  |   |   |                                      |
| Contingent consideration, non-current | \$ 2,333                               | —  | —   | \$ 2,333                                  | Contingent consideration non-current |

The fair value of the money market funds approximates their carrying amounts due to the short-term nature of these financial assets.

In connection with the ANTONE acquisition in the quarter ended June 30, 2012, payment of a portion of the purchase price is contingent upon the profitability of the acquired products for post-closing periods through June 30, 2016, and may be offset by working capital adjustments and other indemnification claims. The Company estimates the fair value of contingent consideration as the present value of the expected payments over the term of the arrangement based on financial forecasts of future profitability of the acquired products, and reaching the forecast. This estimate is subject to ongoing evaluation. The actual cash payment may range from \$0 to \$2.7 million.

The fair value measurement of contingent consideration as of September 30, 2013, encompasses the following significant unobservable inputs:

| (\$ in thousands)                           | Unobservable Inputs |
|---|---------------------|
| Estimated earn-out contingent consideration | \$ 3,500            |
| Working capital and other adjustment        | (444)               |
| Indemnification related to warranty claims  | (303)               |
| Discount rate                               | 7.5%                |
| Approximate timing of cash flows            | 2.36 years          |

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The following table summarizes contingent consideration activity:

(in thousands)

|  |    |       |
|--|----|-------|
| Balance as of March 31, 2013                                   | \$ | 2,333 |
| Contingent consideration – payments                            |    | —     |
| Contingent consideration – change in fair value in G&A expense |    | 202   |
| Balance as of September 30, 2013                               | \$ | 2,535 |

### Note 13. Share Repurchases

In August 2011, the Board of Directors authorized a share repurchase program whereby the Company may repurchase up to an aggregate of \$20.0 million of its outstanding Class A Common Stock (the “August 2011 authorization”). During the three and six months ended September 30, 2012, approximately 2.1 million and 4.2 million shares were repurchased under the August 2011 authorization with a weighted-average per share purchase price of \$2.24 and \$2.25, respectively. There were no shares repurchased under this August 2011 authorization during the six months ended September 30, 2013. There was approximately \$0.1 million remaining for additional share repurchases under this program as of September 30, 2013.

Additionally, in the six months ended September 30, 2013, and 2012, the Company repurchased 147,274 and 124,404 shares of Class A Common Stock, respectively, from certain employees that were surrendered to satisfy the minimum statutory tax withholding obligations on the vesting of restricted stock and restricted stock units. These repurchases are not included in the authorized share repurchase program and had a weighted-average purchase price of \$2.02 and \$2.36 per share, respectively.

### Note 14. Discontinued Operations

#### CNS Discontinued Operations

In the first quarter of fiscal year 2014, the Company discontinued the operations of the former Customer Networking Solutions (“CNS”) segment. In fiscal year 2012, the Company completed the CNS asset sale, retained a major CNS customer relationship and contract, and completed the remaining contracted product shipments. In fiscal year 2013, the Company continued to provide warranty services under its contractual obligations and to sell ancillary products and software on a project basis to the retained customer. The Company also retained the Homecloud product development program. By the end of fiscal year 2013, the Homecloud product development and sales were the only remaining activity in the CNS segment other than indemnification obligations that remain with the Company. The Company ceased development and sales of the Homecloud product in the first quarter of fiscal year 2014.

The following table represents the operating results of the CNS discontinued operations:

| (in thousands)                                  | Three months ended September 30, |          | Six months ended September 30, |          |
|---|----------------------------------|----------|--------------------------------|----------|
|   | 2013                             | 2012     | 2013                           | 2012     |
| Revenue from discontinued operations            | \$ —                             | \$ 68    | \$ —                           | \$ 1,180 |
| Operating profit (loss) discontinued operations | \$ 4                             | \$ (989) | \$ (10)                        | \$ (288) |

#### ConferencePlus Discontinued Operations

In fiscal year 2012, ConferencePlus, which was sold on December 31, 2011, was reported as discontinued operations.

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **Overview**

*The following discussion should be read together with the Condensed Consolidated Financial Statements and the related Notes thereto and other financial information appearing elsewhere in this Form 10-Q. All references herein to the term "fiscal year" shall mean a year ended March 31 of the year specified.*

The Company commenced operations in 1980 as a provider of telecommunications network transmission products that enable advanced telecommunications services over copper telephone wires. The Company currently has two reportable segments: Westell and Kentrox.

In the first quarter of fiscal year 2014, the Company discontinued the operations of the former Customer Networking Solutions ("CNS") segment. In fiscal year 2012, the Company completed the CNS asset sale, retained a major CNS customer relationship and contract, and completed the remaining contracted product shipments. In fiscal year 2013, the Company continued to provide warranty services under its contractual obligations and to sell ancillary products and software on a project basis to the retained customer. The Company also retained the Homecloud product development program. By the end of fiscal year 2013, the Homecloud product development and sales were the only remaining activity in the CNS segment other than indemnification obligations that remain with the Company. The Company ceased development and sales of the Homecloud product in the first quarter of fiscal year 2014.

On April 1, 2013, the Company's wholly-owned subsidiary, Westell, Inc. acquired 100% of the outstanding shares of Kentrox, Inc. ("Kentrox") for a purchase price of \$30.0 million in cash, plus a \$1.3 million working capital adjustment, pursuant to an agreement dated March 15, 2013. The acquisition included cash, inventories, property, intangibles assets, deferred revenue and other operating liabilities. A description of Kentrox is provided below.

On May 15, 2012, the Company acquired certain assets and liabilities of ANTONE Wireless Corporation ("ANTONE"), including rights to ANTONE products, for \$2.5 million cash, subject to an adjustment for working capital, plus contingent cash consideration of up to an additional \$3.5 million (the "ANTONE acquisition"). The contingent consideration is based upon profitability of the acquired products for post-closing periods through June 30, 2016, and may be offset by working capital adjustments and indemnification claims. The acquisition included inventories, property and equipment, contract rights, customer relationships, technology, and certain specified operating liabilities that existed at the closing date. ANTONE products include high-performance tower-mounted amplifiers, multi-carrier power amplifier boosters, and cell-site antenna sharing products which are sold through the Company's Westell segment. The acquisition qualified as a business combination and is accounted for using the acquisition method of accounting.

The Kentrox segment designs, distributes, markets and services intelligent site management solutions, which provide comprehensive monitoring, management and control of a broad range of devices. The Company's Kentrox products provide a suite of remote monitoring and control devices, which when combined with its Optima management system, provide a comprehensive, bi-directional site management solution. The Kentrox solution addresses customer needs such as power management (generator management, battery, fuel, and rectifier monitoring, tenant power metering, etc.), environmental management (HVAC monitoring, energy monitoring and control, aircraft warning light management, and environmental monitoring), security management (access management, asset tampering, and surveillance), and communications management (microwave and distributed antenna systems management). Customers include major wireless and fixed-line telecommunications carriers, tower providers, cable and broadband network providers, utility companies, and enterprises. Kentrox provides solutions to customers in North and South America, Australia, Africa, and Europe. The prices for the products and services vary based upon volume, customer specifications and other criteria, and they are subject to change for a variety of reasons, including cost and competitive factors.

The Westell segment designs, distributes, markets and services a broad range of carrier-class products. The Company's Westell product family consists of indoor and outdoor cabinets, enclosures and mountings; power distribution products; network interface devices ("NIDs") for time-division multiplexing/synchronous optical networks ("TDM/SONET") and service demarcation; span powering equipment; copper/fiber connectivity panels; managed Ethernet switches for utility and industrial networks; Ethernet extension devices for providing native Ethernet service handoff in carrier applications; signal conditioning and monitoring products for distributed antenna systems ("DAS"); wireless signal conditioning and monitoring products for cellular networks; tower-mounted amplifiers; multi-carrier power amplifier boosters; cell site antenna-sharing products for cell site optimization; and custom systems integration ("CSI") services. The Westell segment customer base is highly concentrated and comprised primarily of major telecommunications service providers including local exchange carriers ("LECs")

("telephone companies"), independent operating domestic local exchange carriers ("IOCs"), multiple system operators ("MSOs"), and public telephone administrations located in North America.

Due to the stringent quality specifications of its customers and the regulated environment in which its customers operate, the Company must undergo lengthy approval and procurement processes prior to selling most of its products. Accordingly, the Company must make significant upfront investments in product and market development prior to actual commencement of sales of new products.

To remain competitive, the Company must continue to invest in new product development and in targeted sales and marketing efforts to launch new product features and lines. Failure to increase revenues from new products, whether due to lack of market acceptance, competition, technological change or otherwise, could have a material adverse effect on the Company's business and results of operations. The Company expects to continue to evaluate new product opportunities and engage in research and development activities.

In view of the Company's reliance on the telecommunications market for revenues and the unpredictability of orders and pricing pressures, the Company believes that period-to-period comparisons of its financial results are not necessarily meaningful and should not be relied upon as an indication of future performance. The Company has historically experienced quarterly fluctuations in customer ordering and purchasing activity that appear to result from seasonal factors, including reductions in order volume and product deliveries for outdoor equipment as colder months approach and occur, and the effects of customer vacation, budgeting and procurement patterns toward the end of the calendar year which may curtail activity. This seasonality can result in weaker revenue in the third quarter of the fiscal year. The seasonal effects do not apply consistently and may not always correlate to financial results. Accordingly, they should not be considered a reliable indicator of our future revenue or results of operations.

## Results of Operations

Below is a table that compares revenue for the three and six months ended September 30, 2013, and 2012 by segment.

### Revenue

| (in thousands)       | Three months ended September 30, |          |           | Six months ended September 30, |           |           |
|----------------------|----------------------------------|----------|-----------|--------------------------------|-----------|-----------|
|                      | 2013                             | 2012     | Change    | 2013                           | 2012      | Change    |
| Kentrox              | \$ 16,103                        | NA       | \$ 16,103 | \$ 28,107                      | NA        | \$ 28,107 |
| Westell              | 13,857                           | 9,854    | 4,003     | 24,309                         | 19,272    | 5,037     |
| Consolidated revenue | \$ 29,960                        | \$ 9,854 | \$ 20,106 | \$ 52,416                      | \$ 19,272 | \$ 33,144 |

Kentrox revenue was \$16.1 million and \$28.1 million in the three and six months ended September 30, 2013, respectively. Kentrox revenue was subject to purchase accounting adjustments which effectively reduced revenue by \$0.4 million and \$1.1 million to fair value the performance obligation related to deferred revenue in the three and six months ended September 30, 2013, respectively.

Westell revenue increased 41% and 26% in the three and six month periods ended September 30, 2013, respectively, compared to the same periods in the prior fiscal year. The increases are due primarily to sales of new products for wireless networks, including distributed antenna systems ("DAS") products, and tower-mounted amplifiers. These new products accounted for 51% and 37% of the Westell segment revenue in the quarter and six months ended September 30, 2013, respectively. TDM/SONET, the segment's legacy products, decreased 20% and 21% from the same quarter and six month periods last year, respectively. This decrease is a result of a shift from T1 to Ethernet technology for the backhaul of cellular traffic and customer programs to constrain spending through the management of inventory levels and reuse of decommissioned products.

### Gross Margin

|                           | Three months ended September 30, |       |        | Six months ended September 30, |       |        |
|---------------------------|----------------------------------|-------|--------|--------------------------------|-------|--------|
|                           | 2013                             | 2012  | Change | 2013                           | 2012  | Change |
| Kentrox                   | 50.4%                            | NA    | 50.4 % | 47.4%                          | NA    | 47.4%  |
| Westell                   | 31.1%                            | 35.0% | (3.9)% | 32.4%                          | 32.3% | 0.1%   |
| Consolidated gross margin | 41.5%                            | 35.0% | 6.5 %  | 40.4%                          | 32.3% | 8.1%   |

Gross margin in the Kentrox segment was 50.4% and 47.4% in the three and six months ended September 30, 2013. Gross margins in the three and six months ended September 30, 2013, were negatively impacted by the purchase accounting

adjustments for the fair value of deferred revenue of \$0.4 million and \$1.1 million, respectively, and inventory valuation step-up of \$0.5 million and \$1.2 million, respectively.

Gross margin in the Westell segment decreased 3.9% in the three month period ended September 30, 2013, compared to the same period in the prior year. Gross margin in the Westell segment was relatively flat in the six month period ended September 30, 2013, compared to the same period in the prior year. Fiscal year 2014 gross margin was negatively impacted by higher excess and obsolete inventory charges offset in part by higher absorption of overhead costs. Excess and obsolete inventory expense was \$1.0 million and \$1.2 million in the three and six month periods ended September 30, 2013, respectively, compared to \$0.1 million and \$0.6 million in the same periods in the prior year and resulted primarily from the continued shift in technology in the segment's legacy products from T1 to Ethernet.

### **Sales and Marketing**

| (in thousands)                           | Three months ended September 30, |          |          | Six months ended September 30, |          |          |
|--|----------------------------------|----------|----------|--------------------------------|----------|----------|
|  | 2013                             | 2012     | Change   | 2013                           | 2012     | Change   |
| Consolidated sales and marketing expense | \$ 3,886                         | \$ 1,831 | \$ 2,055 | \$ 7,304                       | \$ 3,706 | \$ 3,598 |

Sales and marketing expense increased in the current fiscal year compared to the same periods in the prior year primarily due to the acquisition of Kentrox, which accounted for \$1.8 million and \$3.2 million of expense in the three and six months ended September 30, 2013, respectively. The remaining increase resulted predominantly from increased commission and warranty expense.

### **Research and Development**

| (in thousands)                                | Three months ended September 30, |          |          | Six months ended September 30, |          |          |
|---|----------------------------------|----------|----------|--------------------------------|----------|----------|
|   | 2013                             | 2012     | Change   | 2013                           | 2012     | Change   |
| Kentrox                                       | \$ 858                           | NA       | \$ 858   | \$ 1,845                       | NA       | \$ 1,845 |
| Westell                                       | 1,761                            | 1,480    | 281      | 3,473                          | 2,997    | 476      |
| Consolidated research and development expense | \$ 2,619                         | \$ 1,480 | \$ 1,139 | \$ 5,318                       | \$ 2,997 | \$ 2,321 |

Research and development expense in the Kentrox segment was \$0.9 million and \$1.8 million in the three and six months ended September 30, 2013.

Research and development expenses in the Westell segment increased by 19% and 16% in the three and six months ended September 30, 2013, respectively, compared to the same periods in the prior fiscal year. The increase was due primarily to the increased investment in cell site, DAS and Ethernet product development.

### **General and Administrative**

| (in thousands)                                  | Three months ended September 30, |          |          | Six months ended September 30, |          |          |
|---|----------------------------------|----------|----------|--------------------------------|----------|----------|
|   | 2013                             | 2012     | Change   | 2013                           | 2012     | Change   |
| Consolidated general and administrative expense | \$ 3,226                         | \$ 2,123 | \$ 1,103 | \$ 6,798                       | \$ 4,702 | \$ 2,096 |

General and administrative expenses increased in the three and six months ended September 30, 2013, compared to the same periods in the prior fiscal year due to the acquisition of Kentrox, which accounted for \$0.5 million and \$1.5 million of expense in the three and six months ended September 30, 2013, respectively. In addition, overall general and administrative expense increased compared to the same periods in the prior fiscal year resulting primarily from higher bonus attainment which attributed to \$0.4 million more expense in the three and six months ended September 30, 2013, compared to the same period in the prior fiscal year.

**Restructuring** The Company recorded restructuring charges of \$169,000 and \$235,000 in the three and six months ended September 30, 2013, respectively, related to termination and retention awards for transitional employees associated with Kentrox. Additional charges are anticipated in fiscal year 2014 as retention awards accrue over the time of service. The Company recorded restructuring charges of \$57,000 and \$149,000 in the three and six months ended September 30, 2012, related to the relocation of Noran Tel production from Canada to the Company's headquarters in Aurora, IL.

**Intangible amortization**

| (in thousands)                       | Three months ended September 30, |        |          | Six months ended September 30, |        |          |
|--------------------------------------|----------------------------------|--------|----------|--------------------------------|--------|----------|
|                                      | 2013                             | 2012   | Change   | 2013                           | 2012   | Change   |
| Consolidated intangible amortization | \$ 1,229                         | \$ 210 | \$ 1,019 | \$ 2,851                       | \$ 418 | \$ 2,433 |

The intangibles assets consist of product technology, customer relationships, trade names, and backlog derived from acquisitions. The increase in the current year amortization expense was due primarily to the April 1, 2013, acquisition of Kentrox.

**Other income (expense)**

| (in thousands)                      | Three months ended September 30, |      |        | Six months ended September 30, |       |          |
|-------------------------------------|----------------------------------|------|--------|--------------------------------|-------|----------|
|                                     | 2013                             | 2012 | Change | 2013                           | 2012  | Change   |
| Consolidated other income (expense) | \$ 98                            | \$ 7 | \$ 91  | \$ (32)                        | \$ 91 | \$ (123) |

Other income (expense) contains interest income earned on short-term investments and foreign currency gains and losses. The three months ended September 30, 2013, had \$71,000 of foreign currency gains and the six months ended September 30, 2013, had \$81,000 of foreign currency losses related primarily to the receivables denominated in Australian currency. Foreign currency impacts were not significant in the fiscal year 2013 periods. Interest income is lower in fiscal year 2014 compared to fiscal year 2013 due to lower cash and investment balances.

**Income tax benefit (expense)** The Company recorded \$68,000 and \$87,000 of income tax expense in the three and six months ended September 30, 2013, respectively, using an effective income tax rate of (6.5)%. The expense resulted primarily from a state tax based on gross margin, not pre-tax income.

In the three and six months ended September 30, 2012, the Company recorded a net tax benefit of \$677,000 and \$1.9 million respectively, which resulted from an estimated annual effective tax rate of 34.0% for the fiscal year plus the effects of a discrete item. For the six months ended September 30, 2012, there was \$181,000 of discrete tax expense resulting primarily from the deferred impact of estimated changes in state apportionment factors and from tax shortfalls related to settlements of share-based compensation. An income tax benefit of \$382,000 and \$108,000 was included in discontinued operations for the three and six months ended September 30, 2012, respectively.

**Discontinued operations** In the first quarter of fiscal year 2014, the Company discontinued the operations of the CNS segment.

**Net income (loss)** Net income was \$1.3 million in the three months ended September 30, 2013, and net loss was \$1.4 million in the six months ended September 30, 2013, compared to net loss of \$2.2 million and \$3.9 million in the three and six months ended September 30, 2012, respectively. The changes were a result of the cumulative effects of the variances identified above.

**Liquidity and Capital Resources****Overview**

At September 30, 2013, the Company had \$68.8 million in cash and cash equivalents and \$12.3 million in short-term investments, consisting of bank deposits, money market funds, certificates of deposits, and pre-refunded municipal bonds. At September 30, 2013, the Company also had \$0.5 million of restricted cash held in escrow relating to the sale of ConferencePlus.

The Company does not have any outstanding debt, nor does it have material commitments for capital expenditure requirements, balloon payments, or other payments due on long-term obligations. Off-balance sheet arrangements of the Company include the guarantee described in Note 8 of the Condensed Consolidated Financial Statements and standard operating leases.

Future obligations and commitments, which are comprised of future minimum lease payments and inventory purchase obligations, increased \$5.0 million in the six months ended September 30, 2013, to \$24.0 million, up from \$19.0 million at March 31, 2013. The Kentrox segment accounted for \$2.9 million of the increase. The Westell segment increase resulted primarily from cell site and DAS product purchase obligations. As of September 30, 2013, the Company had a contingent liability of \$0.9 million related to certain intellectual property and indemnification claims related to the ConferencePlus discontinued operations.



Purchase obligations consist of inventory that arises in the normal course of business operations. Future obligations and commitments as of September 30, 2013, consisted of the following:

| (in thousands)                          | Payments due within |          |          |          |         |            | Total     |
|---|---------------------|----------|----------|----------|---------|------------|-----------|
|   | 1 year              | 2 years  | 3 years  | 4 years  | 5 years | Thereafter |           |
| Purchase obligations                    | \$ 12,816           | \$ —     | \$ —     | \$ —     | \$ —    | \$ —       | \$ 12,816 |
| Future minimum operating lease payments | 2,700               | 2,121    | 2,152    | 1,630    | —       | —          | 8,603     |
| Contingent consideration                | 1,323               | 1,177    | 35       | —        | —       | —          | 2,535     |
| Future obligations and commitments      | \$ 16,839           | \$ 3,298 | \$ 2,187 | \$ 1,630 | \$ —    | \$ —       | \$ 23,954 |

### Cash Flows

The Company's operating activities used cash of \$4.3 million in the six months ended September 30, 2013, which resulted primarily from a \$1.4 million net loss, \$3.9 million of amortization, depreciation and stock-based compensation expense, and a \$7.1 million increase in net working capital. The Company's investing activities used cash of \$15.1 million, which resulted primarily from the purchase of Kentrox for \$28.9 million in cash offset by net sales of short-term investments of \$12.0 million and the release of \$2.0 million of restricted cash. In the six months ended September 30, 2013, the Company's financing activities used \$28,000 of cash for the purchase of treasury stock offset by proceeds received from stock options exercised.

As of September 30, 2013, the Westell segment had deferred tax assets of approximately \$39.2 million before a valuation allowance of \$36.5 million and a \$2.7 million tax contingency reserve related to uncertain tax positions. The Westell segment's federal net operating loss carryforward begins to expire in fiscal year 2023. Realization of deferred tax assets associated with the Company's future deductible temporary differences, net operating loss carryforwards and tax credit carryforwards is dependent upon generating sufficient taxable income prior to their expiration, among other factors. The Company uses estimates of future taxable income to assess the valuation allowance that may be required against deferred tax assets. Management periodically evaluates the recoverability of the deferred tax assets and may adjust the valuation allowance against deferred tax assets accordingly.

### Critical Accounting Policies

A complete description of the Company's significant accounting policies is discussed in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2013. There have been no material changes in our critical accounting policies from those disclosed in our Annual Report on Form 10-K for the year ended March 31, 2013, except as set forth below.

#### Revenue Recognition and Deferred Revenue

The Company's revenue is derived from the sale of products, software, and services. The Company records revenue from product sales transactions when title and risk of loss are passed to the customer, there is persuasive evidence of an arrangement for sale, delivery has occurred and/or services have been rendered, the sales price is fixed or determinable, and collectability is reasonably assured.

Revenue recognition on equipment where software is incidental to the product as a whole, or where software is essential to the equipment's functionality and falls under software accounting scope exceptions, generally occurs when products are shipped, risk of loss has transferred to the customer, objective evidence exists that customer acceptance provisions have been met, no significant obligations remain, collection is reasonably assured and warranty can be estimated.

Revenue recognition where software that is more than incidental to the product as a whole or where software is sold on a standalone basis is recognized when the software is delivered and ownership and risk of loss are transferred.

The Company also recognizes revenue from deployment services, maintenance agreements, training and professional services. Deployment services revenue results from installation of products at customer sites. Deployment services, which generally occur over a short time period, are not services required for the functionality of products, because customers do not have to purchase installation services from the Company, and may install products themselves, or hire third parties to perform the installation services. Revenue for deployment services, training and professional services are recognized upon completion. Revenue from maintenance agreements is recognized ratably over the service period.

When a multiple element arrangement exists, the fee from the arrangement is allocated to the various deliverables so that the proper amount can be recognized as revenue as each element is delivered. Based on the composition of the arrangement, the Company analyzes the provisions of the accounting guidance to determine the appropriate model that is applied towards accounting for the multiple element arrangement. If the arrangement includes a combination of elements that fall within

different applicable guidance, the Company follows the provisions of the hierarchical literature to separate those elements from each other and apply the relevant guidance to each.

If deliverables do not fall within the software revenue recognition guidance, the fair value of each element is established using the relative selling price method, which requires the Company to use vendor-specific objective evidence ("VSOE"), reliable third-party objective evidence or management's best estimate of selling price, in that order.

If deliverables fall within the software revenue recognition guidance, the fee is allocated to the various elements based on VSOE of fair value. If sufficient VSOE of fair value does not exist for the allocation of revenue to all the various elements in a multiple element arrangement, all revenue from the arrangement is deferred until the earlier of the point at which such sufficient VSOE of fair value is established or all elements within the arrangement are delivered. If VSOE of fair value exists for all undelivered elements, but does not exist for one or more delivered elements, the arrangement consideration is allocated to the various elements of the arrangement using the residual method of accounting. Under the residual method, the amount of the arrangement consideration allocated to the delivered elements is equal to the total arrangement consideration less the aggregate fair value of the undelivered elements. Using this method, any potential discount on the arrangement is allocated entirely to the delivered elements, which ensures that the amount of revenue recognized at any point in time is not overstated. Under the residual method, if VSOE of fair value exists for the undelivered element, generally maintenance, the fair value of the undelivered element is deferred and recognized ratably over the term of the maintenance contract, and the remaining portion of the arrangement is recognized as revenue upon delivery, which generally occurs upon delivery of the product.

The Company's product return policy allows customers to return unused equipment for partial credit if the equipment is non-custom product, returned within specified time limits, and currently being manufactured and sold. Credit is not offered on returned products that are no longer manufactured and sold. The Company's reserve for returns is not significant.

The Company records revenue net of taxes in accordance with ASC topic 605, *Revenue Recognition* ("ASC 605").

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS.**

As of September 30, 2013, there were no material changes to the information provided in Item 7A of the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2013, except as follows:

#### ***Foreign Currency Risk***

The Company's newly acquired Kentrox subsidiary located in Dublin, Ohio had approximately 9% of its revenue denominated in Australian currency in the six months ended September 30, 2013. The Company estimates foreign currency market risk as the potential decrease in pretax earnings resulting from a hypothetical change in the ending exchange rate of 10%. If such change had occurred at September 30, 2013, the impact would have been approximately \$113,000 decrease in pretax earnings reported in the Company's consolidated financial statements.

### **ITEM 4. CONTROLS AND PROCEDURES**

#### ***Evaluation of Disclosure Controls and Procedures***

Under the supervision and with the participation of the Company's senior management, including the Company's chief executive officer and chief financial officer, the Company conducted an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this quarterly report (the "Evaluation Date"). Based on this evaluation, the Company's chief executive officer and chief financial officer concluded as of the Evaluation Date that the Company's disclosure controls and procedures were effective such that the information relating to the Company, including consolidated subsidiaries, required to be disclosed in the Company's Securities and Exchange Commission ("SEC") reports (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to the Company's management, including the Company's chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

#### ***Changes in Internal Control Over Financial Reporting***

There have been no changes in the Company's internal control over financial reporting that occurred during the quarter ended September 30, 2013 that have materially affected or are reasonably likely to materially affect the Company's internal control over financial reporting other than described below.

On April 1, 2013, the Company acquired Kentrox and, as a result, the Company continues to integrate the processes and controls relating to Kentrox into the Company's existing system of internal control over financial reporting. Specific controls

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for the acquired business are also in place. The Company expects to complete the integration of Kentrox's operations into its control processes in fiscal year 2014.

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

The Company is involved in various legal proceedings incidental to the Company's business. In the ordinary course of our business, we are routinely audited and subject to inquiries by governmental and regulatory agencies. Management believes that the outcome of any such proceedings will not have a material adverse effect on our consolidated operations or financial condition.

**ITEM 1A. RISK FACTORS**

See "Risk Factors" in Part 1 – Item 1A of our Annual Report on Form 10-K for the year ended March 31, 2013 for information about risk factors. There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K for the year ended March 31, 2013.

Items 2, 3, 4 and 5 are not applicable and have been omitted.

**ITEM 6. EXHIBITS**

|              |  |
|--------------|--|
| Exhibit 31.1 | Certification by the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| Exhibit 31.2 | Certification by the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| Exhibit 32.1 | Certification by the Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| Exhibit 101  | The following financial information from the Quarterly Report on Form 10-Q for the period ended September 30, 2013, formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets; (ii) the Condensed Consolidated Statements of Operations; (iii) the Condensed Consolidated Statements of Comprehensive Income (Loss); (iv) the Condensed Consolidated Statements of Cash Flows; and (v) the Notes to the Condensed Consolidated Financial Statements. |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WESTELL TECHNOLOGIES, INC.

\_\_\_\_\_  
(Registrant)

DATE: November 7, 2013

By: /s/ Richard S. Gilbert

\_\_\_\_\_  
Richard S. Gilbert  
Chief Executive Officer

By: /s/ Thomas P. Minichiello

\_\_\_\_\_  
Thomas P. Minichiello  
Chief Financial Officer

**WESTELL TECHNOLOGIES, INC.  
EXHIBIT INDEX**

| <b>Exhibit Number</b> | <b>Description</b>   |
|-----------------------|--|
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**CERTIFICATION OF CHIEF EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE  
SARBANES-OXLEY ACT OF 2002**

I, Richard S. Gilbert, certify that:

- (1) I have reviewed this quarterly report on Form 10-Q for the period ended September 30, 2013 of the Company;
- (2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- (3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Company as of, and for, the periods presented in this report;
- (4) The Company's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Company and have:
  - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) evaluated the effectiveness of the Company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) disclosed in this report any change in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter (the Company's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting; and
- (5) The Company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Company's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent functions):
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Company's ability to record, process, summarize and report financial information; and
  - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal control over financial reporting.

Date: November 7, 2013

/s/ Richard S. Gilbert  
Richard S. Gilbert  
Chief Executive  
Officer

**CERTIFICATION OF CHIEF FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE  
SARBANES-OXLEY ACT OF 2002**

I, Thomas P. Minichiello, certify that:

(1) I have reviewed this quarterly report on Form 10-Q for the period ended September 30, 2013 of the Company;

(2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

(3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Company as of, and for, the periods presented in this report;

(4) The Company's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Company and have:

(a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) evaluated the effectiveness of the Company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) disclosed in this report any change in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter (the Company's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting; and

(5) The Company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Company's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent functions):

(a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Company's ability to record, process, summarize and report financial information; and

(b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal control over financial reporting.

Date: November 7, 2013

/s/ Thomas P. Minichiello

Thomas P. Minichiello  
Chief Financial Officer



**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Westell Technologies, Inc. (the "Company") on Form 10-Q for the fiscal period ended September 30, 2013 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned Chief Executive Officer and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that based on their knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934;  
and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company as of and for the periods covered in the Report.

/s/ Richard S. Gilbert

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Richard S. Gilbert  
Chief Executive Officer

November 7, 2013

/s/ Thomas P. Minichiello

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Thomas P. Minichiello  
Chief Financial Officer

November 7, 2013

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Westell Technologies, Inc. and will be retained by Westell Technologies, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished to the Securities and Exchange Commission as an exhibit to the Form 10-Q and shall not be considered filed as part of the Form 10-Q.